

**OTHER AGENCIES  
SUMMARY**

<b><u>OTHER AGENCY FUND</u></b>	<b><u>Page #</u></b>	<b><u>Approp</u></b>	<b><u>Revenue</u></b>	<b><u>Fund Balance</u></b>
IN-HOME SUPPORTIVE SERVICES	548	5,055,697	3,737,744	1,317,953
COUNTY ECONOMIC DEVELOPMENT CORP	552	18,582	12,600	5,982
INDUSTRIAL DEVELOPMENT AUTHORITY	555	46,037	1,200	44,837
REDEVELOPMENT AGENCY:				
OPERATING FUND	557	8,606,816	1,960,300	6,646,516
HOUSING FUND	561	4,768,967	877,600	3,891,367
DEBT SERVICE FUND	563	7,038,225	4,281,000	2,757,225
RDA CAPITAL PROJECTS	566	4,108,270	74,000	4,034,270
RDA HOUSING PROJECTS	568	257,435	4,350	253,085
VICTOR VALLEY ECONOMIC DEVELOPMENT	570	636,611	43,000	593,611
VICTOR VALLEY ECON DEVL - HOUSING	573	293,172	48,000	245,172
CEDAR GLEN RDA OPERATING FUND	575	192,528	145,878	46,650
CEDAR GLEN RDA HOUSING FUND	577	54,341	54,341	-
MISSION BOULEVARD RDA HOUSING FUND	579	7,315	7,315	-



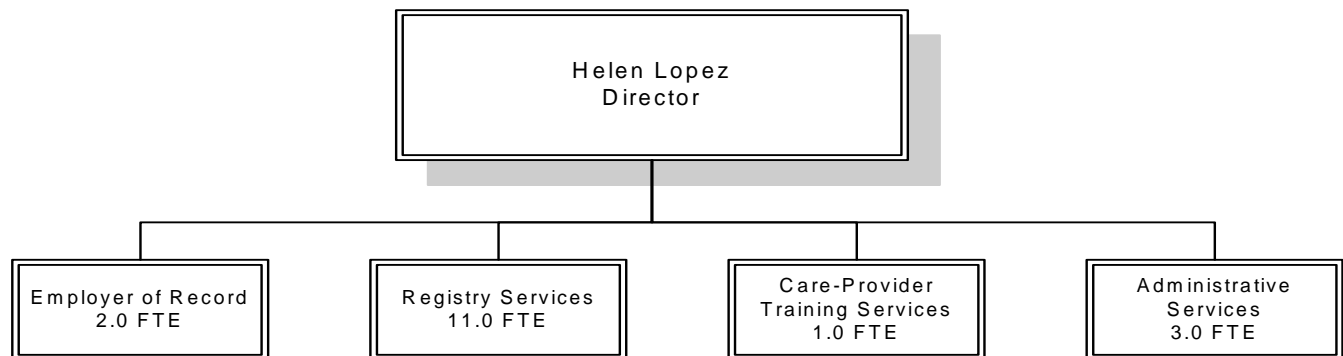
## IN-HOME SUPPORTIVE SERVICES PUBLIC AUTHORITY

### Helen Lopez

#### MISSION STATEMENT

The mission of the San Bernardino County In-Home Supportive Services (IHSS) Public Authority is to improve the availability and quality of IHSS and to eliminate barriers to providing assistance and choice for the aged and person with disabilities who need support services to live independently and with dignity in the community.

#### ORGANIZATIONAL CHART



#### DESCRIPTION OF MAJOR SERVICES

The In-Home Supportive Services (IHSS) Program was created in 1973 to serve elderly, blind, or disabled individuals who are not able to remain in their home without assistance. Section 12302.25 of the Welfare and Institutions Code mandates that each county, on or before January 1, 2003, must act as, or establish an employer of record for the IHSS providers for collective bargaining purposes. The IHSS Public Authority was established to comply with this mandate.

In addition to its role in collective bargaining, the IHSS PA is charged by the Legislature with providing the following mandated services:

- Establish a registry of potential care providers
- Investigate the background and qualifications of potential care providers
- Refer potential care providers from the registry to IHSS consumers upon request
- Provide training for both IHSS care providers and consumers
- Perform other functions related to the delivery of IHSS as designated by the governing board

#### BUDGET AND WORKLOAD HISTORY

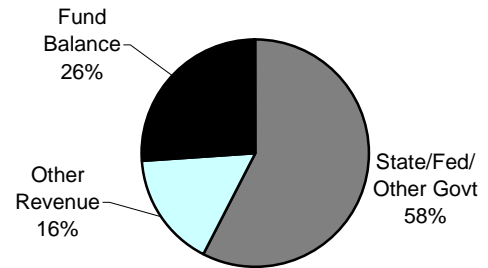
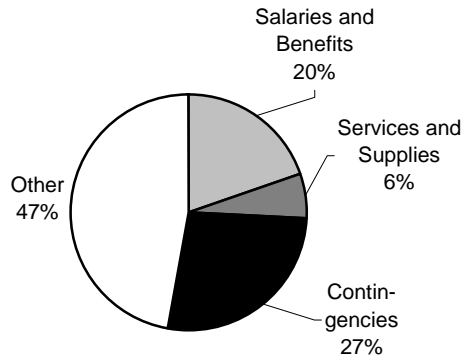
	Actual 2002-03	Budget 2003-04	Actual 2003-04	Final 2004-05
Total Appropriation	794,516	8,091,439	878,910	5,055,697
Total Financing Sources	856,272	6,738,893	844,316	3,737,744
Fund Balance		1,352,546		1,317,953
Budgeted Staffing		16.0		18.0

Pursuant to Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

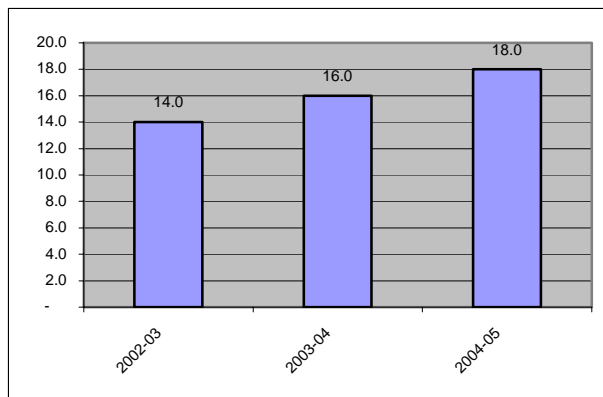


## 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY

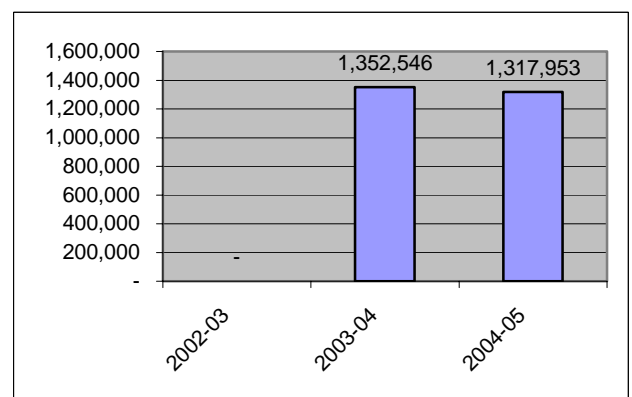
## 2004-05 BREAKDOWN BY FINANCING SOURCE



## 2004-05 STAFFING TREND CHART



## 2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: IHSS Public Authority  
FUND: IHSS Public Authority

BUDGET UNIT: RHH 498  
FUNCTION: IHSS  
ACTIVITY: Public Authority

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	611,363	790,915	906,896	91,304	998,200
Services and Supplies	239,124	1,230,376	1,230,376	(922,576)	307,800
Central Computer	6,002	-	-	10,000	10,000
Other Charges	-	4,545,455	4,545,455	(2,280,048)	2,265,407
Equipment	-	11,000	11,000	(11,000)	-
Vehicles	-	17,860	17,860	(17,860)	-
Transfers	22,421	143,287	143,287	(21,543)	121,744
Contingencies	-	1,352,546	1,352,546	-	1,352,546
Total Appropriation	878,910	8,091,439	8,207,420	(3,151,723)	5,055,697
<b>Departmental Revenue</b>					
Use of Money and Prop	20,795	-	-	-	-
State, Fed or Gov't Aid	638,532	5,256,337	5,346,802	(2,439,003)	2,907,799
Other Revenue	80	-	-	-	-
Total Revenue	659,407	5,256,337	5,346,802	(2,439,003)	2,907,799
Operating Transfers In	184,909	1,482,556	1,508,072	(678,127)	829,945
Total Financing Sources	844,316	6,738,893	6,854,874	(3,117,130)	3,737,744
Fund Balance		1,352,546	1,352,546	(34,593)	1,317,953
Budgeted Staffing		16.0	16.0	2.0	18.0



### **2003-04 Budget to Actual Narrative**

Salaries and benefits were lower than budget by \$179,552 due to delays in filling 5.0 budgeted positions. This savings is offset by the addition of an Accounting Technician in May 2004.

Services and supplies were lower than budget by \$991,252. This is due to a slower start-up than anticipated; as a result, numerous budgeted expenditures did not occur. The major portion of cost savings is attributed to space rental, emergency respite services, legal counsel, postage, and client/provider training.

Central computer expenditures exceeded budget by \$6,002 because computer charges were budgeted in services and supplies in error. An appropriation transfer was submitted and processed moving excess appropriation from Services and Supplies to Central Computer.

Other charges were under budget by \$4,545,455 due to delays in the implementation of the medical benefits for service providers in the In-Home Supportive Services program. Implementation is now planned for 2004-05.

Items in fixed assets were budgeted in error. The Public Authority did not purchase any fixed assets in 2003-04.

Transfers were lower than budget by \$120,866 due to lower costs in Human Resources Labor Relations and Human Services System administrative support, offset by increases in support costs from the Information, Technology and Support Division.

Revenue was significantly lower than adopted budget due to the under-expenditures mentioned above and delays in implementing medical benefits for IHSS providers.

### **Staffing and Program Changes for 2004-05**

Salary and benefit costs will increase \$207,285. This increase is a combination of additional staff and salary step, retirement, and worker's compensation cost increases. Staffing has been increased by a net of 2.0 budgeted positions in 2004-05. Changes consist of the following:

- ◆ Added 1.0 Training Coordinator contract position to coordinate training for the IHSS service providers. (Equivalent to Staff Analyst-range 56)
- ◆ Added 1.0 Registry Manager contract position to manage the registry for service providers. (Equivalent to Staff Analyst II-range 56)
- ◆ Added 1.0 Registry Specialist contract position to assist with the increasing workload in data entry and maintenance of the registry. (Equivalent to IHSS-Assistant-range 34)
- ◆ Added 1.0 Health Benefits Clerk I contract position to assist with the increased workload required to provide health benefits to service providers (Equivalent to Clerk II-range 25)
- ◆ Added 1.0 Health Benefits Clerk II contract position to assist with the increased workload required to provide health benefits to service providers (Equivalent to Clerk III-range 30)
- ◆ Deleted 3.0 vacant budgeted positions due to inaccurate classifications to accomplish goals of the PA. (Administrative Supervisor I, Administrative Clerk I, Program Analyst)
- ◆ A vacant budgeted position classification was lowered from Accountant to Accounting Technician, resulting in a net annual savings of approximately \$6,431. The position will be filled prior to the beginning of 2004-05. The Accounting Technician will be responsible for maintaining the financial records for the PA.

Services and supplies costs will decrease \$922,576 due to the following:

- ◆ The Emergency Respite Service program was not implemented as anticipated in the 2003-04 budget. Services were to assist IHSS clients whose IHSS care-provider becomes suddenly unavailable. It was determined this type of service is outside the capacity of the PA.
- ◆ Over-estimation of use of county services such as County Counsel, Risk Management and Purchasing.
- ◆ Decrease in background checks costs due to completion of implementation stage.
- ◆ Decrease in training costs, advertising, membership, printing, mail services, postage, staff travel, special conference event, space rental, and miscellaneous expense. These expenditures were over-estimated in the 2003-04 budget as start-up costs.
- ◆ Decrease in inventoriable equipment costs due to completion of the implementation stage.



Other charges will decrease \$2,300,000. Medical benefits will be provided to a limited number of eligible IHSS service providers in 2004-05. The local share amount is reduced from \$1.0 million to \$500,000. Total appropriations and revenue budgeted for health care benefits in 2004-05 are \$2,300,000. Federal and state reimbursement will cover approximately \$1,800,000 of total expenditures for health care benefits. The remaining \$500,000 is local share. The local share will be funded with Social Services Realignment.

DEPARTMENT: IHSS Public Authority  
FUND: IHSS Public Authority  
BUDGET UNIT: RHH 498

## SCHEDULE A

## MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	<b>16.0</b>	<b>8,091,439</b>	<b>6,738,893</b>	<b>1,352,546</b>
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	115,981	115,981	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>115,981</b>	<b>115,981</b>	<b>-</b>
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Impacts Due to State Budget Cuts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	<b>16.0</b>	<b>8,207,420</b>	<b>6,854,874</b>	<b>1,352,546</b>
<b>Board Approved Changes to Base Budget</b>	<b>2.0</b>	<b>(3,151,723)</b>	<b>(3,117,130)</b>	<b>(34,593)</b>
<b>TOTAL 2004-05 FINAL BUDGET</b>	<b>18.0</b>	<b>5,055,697</b>	<b>3,737,744</b>	<b>1,317,953</b>

DEPARTMENT: IHSS Public Authority  
FUND: IHSS Public Authority  
BUDGET UNIT: RHH 498

## SCHEDULE B

## BOARD APPROVED CHANGES TO BASE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>Brief Description of Board Approved Changes</b>				
1 Increase in Salaries and Benefits - Added 1 Training Coordinator, 1 Registry Manager, 1 Registry Specialist, 2 Health Benefits Clerks - Deleted 1 Admin Supv I, 1 Admin Clerk I, 1 Program Analyst	2.0	91,304	91,304	-
2 Delete Emergency Respite Services IHSS Public Authority terminated its plan to provide Emergency Respite Services.	-	(194,400)	(194,400)	-
3 Reduce Services and Supplies Reduction due to over-estimation of expenditures and start-up costs. Over-estimated costs for County Counsel, Risk Management, Purchasing, training, advertising, membership, printing, mail services, postage, staff travel, special conference event, and space rental. Decrease in background check costs and inventoriable equipment due to completion of startup.	-	(768,579)	(768,579)	-
4 Reduce IHSS Provider Medical Benefits Medical benefits to be provided to limited number of eligible IHSS providers. Local share reduced from \$1 million to \$500,000. Local share (22%) will be funded with Social Services Sales Tax (Realignment).	-	(2,245,455)	(2,245,455)	-
<b>** Final Budget Adjustment - Fund Balance</b> <b>Amount decreased due to lower than anticipated fund balance.</b>	<b>-</b>	<b>(34,593)</b>	<b>-</b>	<b>(34,593)</b>
<b>Total</b>	<b>2.0</b>	<b>(3,151,723)</b>	<b>(3,117,130)</b>	<b>(34,593)</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



**COUNTY OF SAN BERNARDINO**  
**ECONOMIC AND COMMUNITY DEVELOPMENT CORPORATION**  
**Thomas R. Laurin**

**DESCRIPTION OF MAJOR SERVICES**

In September 1987 the Board of Supervisors formed the County of San Bernardino Economic and Community Development Corporation to provide additional methods of financing the acquisition of property, for and on behalf of private enterprise, to promote and enhance economic development and increase opportunities for useful employment. Another primary purpose was added in July 1998, to strengthen public-private partnerships and to expand the supply of decent, safe, sanitary, and affordable housing. The annual Economic and Community Development Corporation budget provides for professional services related to the issuance of bonds, promotion of the financing program, and other program related costs. Economic and Community Development Corporation is a function within the Department of Economic and Community Development.

There is no staffing associated with this budget unit.

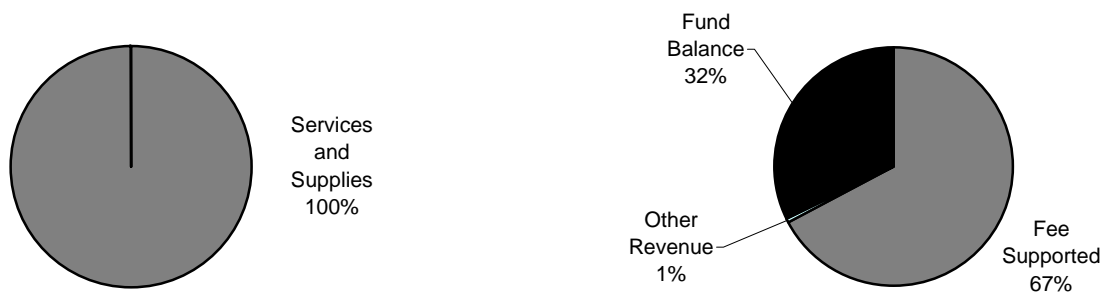
**BUDGET AND WORKLOAD HISTORY**

	<b>Actual 2002-03</b>	<b>Budget 2003-04</b>	<b>Actual 2003-04</b>	<b>Final 2004-05</b>
Total Appropriation	218	18,659	170	18,582
Departmental Revenue	61	12,600	93	12,600
Fund Balance		6,059		5,982

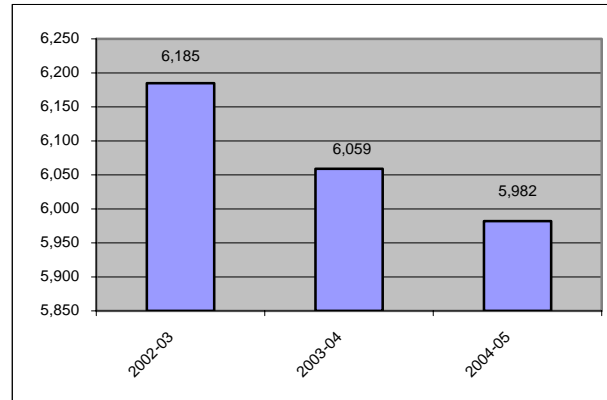
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Actual revenue is less than budgeted because no bonds were issued due to the low market interest rates.

**2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY      2004-05 BREAKDOWN BY FINANCING SOURCE**



## 2004-05 FUND BALANCE TREND CHART



GROUP: Econ Dev/Public Svc  
 DEPARTMENT: Economic and Community Dev  
 FUND: ECD Development Corp

BUDGET UNIT: SFI 499  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Services and Supplies	170	18,659	18,659	(77)	18,582
Total Appropriation	170	18,659	18,659	(77)	18,582
<b>Departmental Revenue</b>					
Use of Money and Prop	93	100	100	-	100
Current Services	-	12,500	12,500	-	12,500
Total Revenue	93	12,600	12,600	-	12,600
Fund Balance		6,059	6,059	(77)	5,982

DEPARTMENT: Economic and Community Dev  
 FUND: ECD Development Corp  
 BUDGET UNIT: SFI 499

SCHEDULE A

## MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	18,659	12,600	6,059
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	18,659	12,600	6,059
<b>Board Approved Changes to Base Budget</b>	-	(77)	-	(77)
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	18,582	12,600	5,982



DEPARTMENT: Economic and Community Dev  
 FUND: ECD Development Corp  
 BUDGET UNIT: SFI 499

## SCHEDULE B

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes		Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1.	Services and Supplies	-	(77)	-	(77)
	Increase of \$59 due to anticipated fund balance.				
	<b>** Final Budget Adjustment - Decrease of \$136 due to lower than anticipated fund balance.</b>				
Total		-	(77)	-	(77)

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**





## COUNTY INDUSTRIAL DEVELOPMENT AUTHORITY (CoIDA)

### Thomas R. Laurin

#### DESCRIPTION OF MAJOR SERVICES

In March 1981 the Board of Supervisors created the San Bernardino County Industrial Development Authority (CoIDA) to issue tax-exempt industrial development bonds for the furtherance of economic development and the creation of new jobs within the county. The annual CoIDA budget provides funding for the cost of professional services related to the issuance of bonds, promotion of the financing program and other program related costs. CoIDA is a function within the Department of Economic and Community Development.

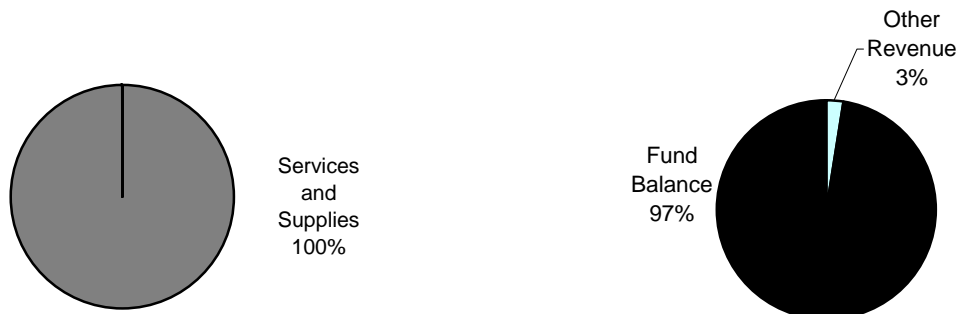
There is no staffing associated with this budget unit.

#### BUDGET AND WORKLOAD HISTORY

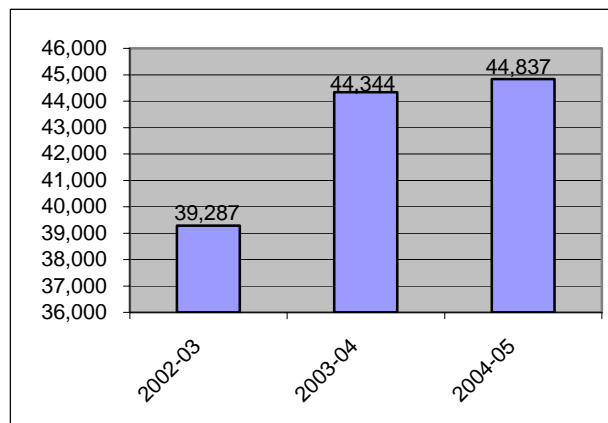
	Actual 2002-03	Budget 2003-04	Actual 2003-04	Final 2004-05
Total Appropriation	901	45,544	377	46,037
Departmental Revenue	1,465	1,200	870	1,200
Fund Balance		44,344		44,837

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

#### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY      2004-05 BREAKDOWN BY FINANCING SOURCE



#### 2004-05 FUND BALANCE TREND CHART



GROUP: Econ Dev/Public Svc  
 DEPARTMENT: Economic and Community Dev  
 FUND: Industrial Development Authority

BUDGET UNIT: SPG 510  
 FUNCTION: Public Assistance  
 ACTIVITY: Other Assistance

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Services and Supplies	377	45,544	45,544	493	46,037
Total Appropriation	377	45,544	45,544	493	46,037
<b>Departmental Revenue</b>					
Use of Money and Prop	870	1,200	1,200	-	1,200
Total Revenue	870	1,200	1,200	-	1,200
Fund Balance		44,344	44,344	493	44,837

DEPARTMENT: Economic and Community Dev  
 FUND: Industrial Development Authority  
 BUDGET UNIT: SPG 510

#### SCHEDULE A

#### MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	45,544	1,200	44,344
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	45,544	1,200	44,344
<b>Board Approved Changes to Base Budget</b>	-	493	-	493
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	46,037	1,200	44,837

DEPARTMENT: Economic and Community Dev  
 FUND: Industrial Development Authority  
 BUDGET UNIT: SPG 510

#### SCHEDULE B

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Services and Supplies	-	493	-	493
Decrease of \$389 due to anticipated fund balance.				
<b>**Final Budget Adjustment-Increase of \$882 due to higher than anticipated fund balance.</b>				
<b>Total</b>	-	493	-	493

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



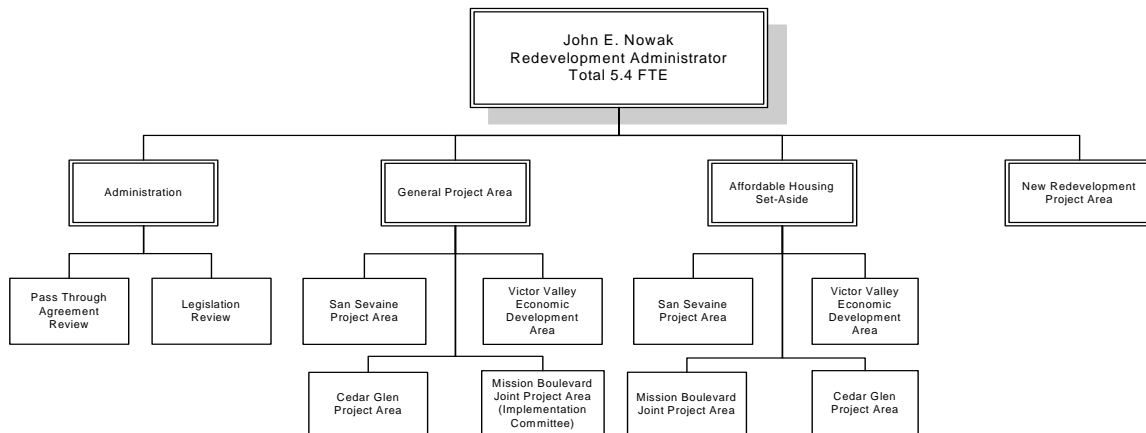
## REDEVELOPMENT AGENCY

### John E. Nowak

#### MISSION STATEMENT

The county's Redevelopment Agency serves to improve economic opportunities and affordable living conditions within established redevelopment project areas in the unincorporated county, through the effective and efficient utilization of California redevelopment law, appropriate use of tax increment revenues, and cooperative programs with other county agencies and communities.

#### ORGANIZATIONAL CHART



#### SUMMARY OF BUDGET UNITS

	2004-05			
	Appropriation	Revenue	Fund Balance	Staffing
Operating Fund	8,606,816	1,960,300	6,646,516	5.4
Housing Fund	4,768,967	877,600	3,891,367	-
Debt Service Fund	7,038,225	4,281,000	2,757,225	-
RDA Capital Projects	4,108,270	74,000	4,034,270	-
RDA Housing Projects	257,435	4,350	253,085	-
VVEDA	636,611	43,000	593,611	-
VVEDA Housing	293,172	48,000	245,172	-
Cedar Glen Operating Fund	192,528	145,878	46,650	-
Cedar Glen Housing Fund	54,341	54,341	-	-
Mission Blvd Housing Fund	7,315	7,315	-	-
<b>TOTAL</b>	<b>25,963,680</b>	<b>7,495,784</b>	<b>18,467,896</b>	<b>5.4</b>

#### DESCRIPTION OF MAJOR SERVICES FOR ALL BUDGET UNITS

The Redevelopment Agency of the County of San Bernardino was established in 1980 under the California Community Redevelopment Act. Although a study was made at that time to assess the feasibility of establishing one or more redevelopment project areas, no projects were created. However, the proposal to build a speedway on a portion of the site once occupied by the Kaiser Steel Plant near Fontana stimulated new interest in redevelopment. As a result of that interest, in 1995 the entire former Kaiser site and other blighted industrial property in its vicinity were incorporated into a project called the San Sevaine Redevelopment Project. The major objectives of the project are to encourage private sector investment in the development and redevelopment of the area by removing impediments to growth, eliminating and/or preventing the spread of blight and deterioration, and correcting infrastructure deficiencies. An amendment to the San Sevaine Project Area is being prepared to expand the area by approximately 50% and for other administrative changes. The amendment is scheduled for adoption in November 2004.



In 1993 the Victor Valley Redevelopment Project was established for the purpose of providing economic development to the former George Air Force Base. The Project Area was a joint project of the Cities of Adelanto, Hesperia, Victorville, the Town of Apple Valley, and the County of San Bernardino. The Project is under the direction of the Victor Valley Economic Development Authority (VVEDA) and is administered by the City of Victorville. The county receives a portion of the tax increment generated within the unincorporated area of the project, which is accounted for in two new budget units created for 2003-04.

In 2003 the County of San Bernardino approved the Mission Boulevard Joint Redevelopment Project Area, a joint Area with the City of Montclair. Pursuant to the terms of the Redevelopment Plan and a Cooperation and Implementation Agreement, the City of Montclair will have the administrative responsibility of managing the general redevelopment activities. The county and the city will each administer the housing set-aside funds generated in each jurisdiction's territory.

In 2004 the Cedar Glen Disaster Plan Redevelopment Project Area was initiated to assist with the rebuilding of part of the area destroyed by the 2003 Old Fire. Pursuant to disaster related authorization, the Project Area will become effective in December 2004 using the special temporary assessments established for the 2003-04 as the base year.

## Operating Fund

### DESCRIPTION OF MAJOR SERVICES

This operating fund was created to account for the Redevelopment Agency's administrative functions, including staffing requirements.

### BUDGET AND WORKLOAD HISTORY

	Actual 2002-03	Budget 2003-04	Actual 2003-04	Final 2004-05
Total Requirements	365,104	7,071,747	1,881,528	8,606,816
Total Financing Sources	2,274,439	1,586,200	2,734,674	1,960,300
Fund Balance		5,485,547		6,646,516
Budgeted Staffing		2.9		5.4

#### Workload Indicators

##### General

Number of pass-through agreements reviewed/modified	-	-	-	4
New Project Areas created	-	-	-	3
Community information newsletters/meetings on redevelopment	-	-	-	3

##### Project Area Activities

Plan amendments completed	-	-	-	1
Economic plans completed	-	-	-	2
Business assistance loans and/or grants completed	-	-	-	4
Project Area development standards prepared & adopted	-	-	-	2
Development plans reviewed	-	-	-	40
Marketing projects undertaken	-	-	-	5

##### Affordable Housing Activities

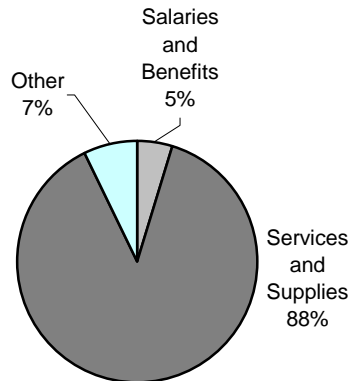
Housing implementation plans completed	-	-	-	4
Affordable housing DDAs prepared and approved	-	-	-	2
Affordable housing loans/grants completed	-	-	-	2
Substandard housing units improved or eliminated	-	-	-	4

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

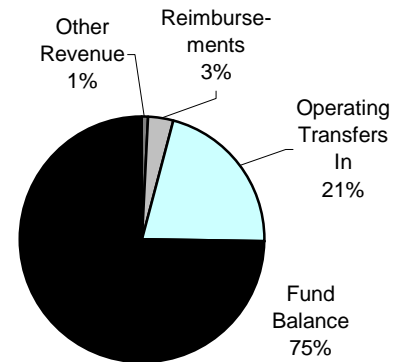
Actual revenue in 2003-04 exceeds budget as a result of tax increment revenue distributed into this fund being greater than the amount budgeted.



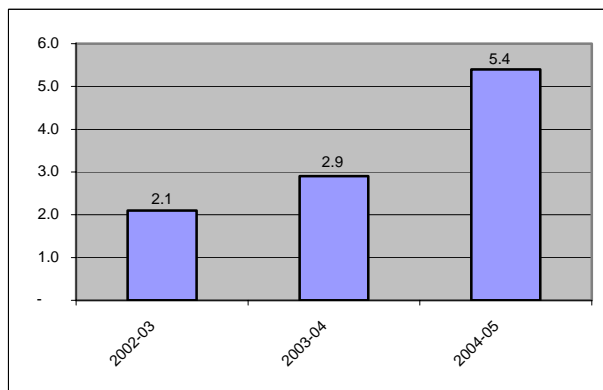
## 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



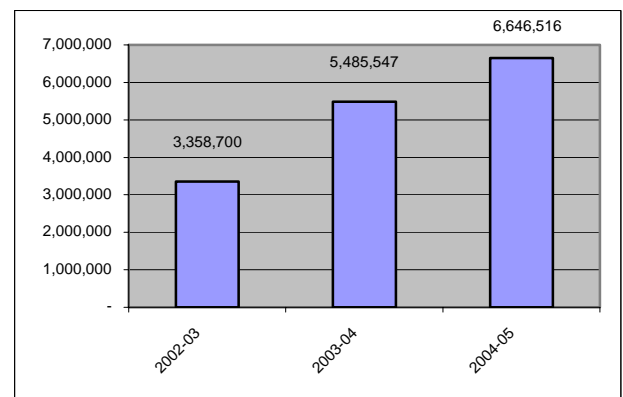
## 2004-05 BREAKDOWN BY FINANCING SOURCE



## 2004-05 STAFFING TREND CHART



## 2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Operating Fund

BUDGET UNIT: SPF RDA  
FUNCTION: General  
ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Salaries and Benefits	191,736	263,965	280,271	128,846	409,117
Services and Supplies	1,523,646	6,693,744	7,193,744	651,409	7,845,153
Central Computer	558	558	558	(441)	117
Other Charges	10,199	20,000	20,000	28,000	48,000
Transfers	382,683	398,336	398,336	16,074	414,410
Total Exp Authority	2,108,822	7,376,603	7,892,909	823,888	8,716,797
Reimbursements	(302,294)	(304,856)	(304,856)	14,341	(290,515)
Total Appropriation	1,806,528	7,071,747	7,588,053	838,229	8,426,282
Operating Transfers Out	75,000	-	-	180,534	180,534
Total Requirements	1,881,528	7,071,747	7,588,053	1,018,763	8,606,816
<b>Departmental Revenue</b>					
Use of Money and Prop	101,014	78,000	78,000	-	78,000
Other Revenue	760	-	-	-	-
Total Revenue	101,774	78,000	78,000	-	78,000
Operating Transfers In	2,632,900	1,508,200	1,508,200	374,100	1,882,300
Total Financing Sources	2,734,674	1,586,200	1,586,200	374,100	1,960,300
Fund Balance		5,485,547	6,001,853	644,663	6,646,516
Budgeted Staffing		2.9	2.9	2.5	5.4



DEPARTMENT: Redevelopment Agency  
 FUND: Operating Fund  
 BUDGET UNIT: SPF RDA

## SCHEDULE A

## MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	<b>2.9</b>	<b>7,071,747</b>	<b>1,586,200</b>	<b>5,485,547</b>
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	16,306	-	16,306
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>16,306</b>	<b>-</b>	<b>16,306</b>
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	500,000	-	500,000
<b>Subtotal</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>500,000</b>
<b>Impacts Due to State Budget Cuts</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	<b>2.9</b>	<b>7,588,053</b>	<b>1,586,200</b>	<b>6,001,853</b>
<b>Board Approved Changes to Base Budget</b>	<b>2.5</b>	<b>1,018,763</b>	<b>374,100</b>	<b>644,663</b>
<b>TOTAL 2004-05 FINAL BUDGET</b>	<b>5.4</b>	<b>8,606,816</b>	<b>1,960,300</b>	<b>6,646,516</b>

DEPARTMENT: Redevelopment Agency  
 FUND: Operating Fund  
 BUDGET UNIT: SPF RDA

## SCHEDULE B

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Salaries and Benefits Addition of 2.5 positions due to the increase in workload for three additional redevelopment project areas, (1.0) RDA Analyst (\$78,222) and (1.5) extra help Graduate Student Interns (\$45,150). Miscellaneous salary expense of \$5,484 is also included.	2.5	128,846	-	128,846
2. Other Professional and Specialized Services Increase in San Sevaine Project Area expenditures for the cost of the proposed amended project areas.		318,000	-	318,000
3. Other Professional and Specialized Services Decrease of \$1,199,150 based upon estimated Fund Balance.		294,406	-	294,406
<b>**Final Budget Adjustment-Fund Balance Increase of \$1,493,556 due to a higher than anticipated fund balance.</b>				
4. Other Professional and Specialized Services Increase in County Counsel Cost for the proposed amended project area and other miscellaneous expenditures due to increase in staff.	-	39,003	-	39,003
5. Central Computer Charges Decrease in amount paid for data processing charges.	-	(441)	-	(441)
7. Other Charges - Interest Paid Increase in Interest paid on the RDA operating loan from the General Fund.	-	28,000	-	28,000
8. Operating Transfers Out Increase in transfers Out to Cedar Glen Operating budget unit (SPK CED, \$125,878), Cedar Glen Housing budget unit (SPL CED, \$49,341), and Mission Blvd Housing budget unit (SPM MIS, \$5,315) to fund operating costs for the Cedar Glen and Mission Blvd Redevelopment Project Areas. This amount will be repaid to the San Sevaine Operating budget unit as tax increment revenue is available.	-	180,534	-	180,534
9. Intra-Fund Transfers Out Increase in transfers out for reimbursement of ED/PSG Administrative Support Services costs.	-	16,074	-	16,074
10. Intra-Fund Transfers In Decrease in transfers in from San Sevaine Housing, VVEDA, Cedar Glen, and Mission Blvd for reimbursement of Operating Costs of the RDA.	-	14,341	-	14,341
11. Revenue from Operating Transfers in Increase in Tax Increment revenue for the San Sevaine Project Area transferred from the Debt Service Fund.	-	-	374,100	(374,100)
<b>Total</b>	<b>2.5</b>	<b>1,018,763</b>	<b>374,100</b>	<b>644,663</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## Housing Fund

### DESCRIPTION OF MAJOR SERVICES

The Housing Fund was established to segregate 20% of the gross tax increment revenues generated by the project. The revenues are used to conserve and/or expand the supply of affordable housing to low and moderate-income households.

There is no staffing associated with this budget unit.

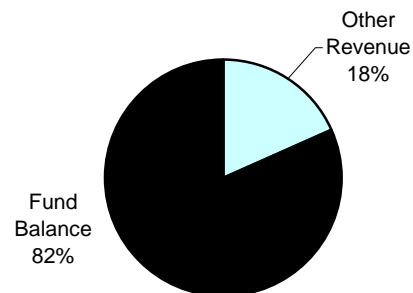
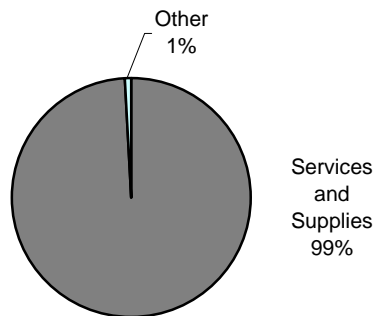
### BUDGET AND WORKLOAD HISTORY

	Actual 2002-03	Budget 2003-04	Actual 2003-04	Final 2004-05
Total Appropriation	272,512	4,562,661	250,552	4,768,967
Departmental Revenue	595,585	632,900	678,500	877,600
Fund Balance		3,929,761		3,891,367

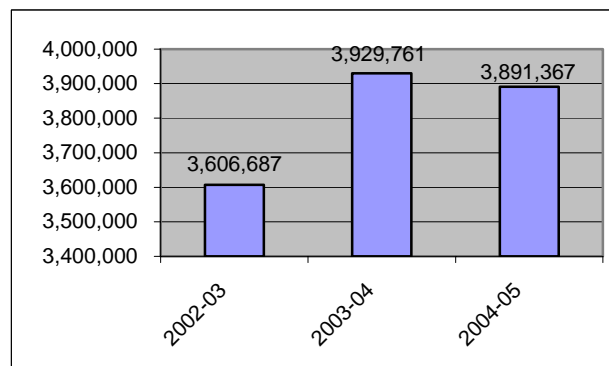
In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, the actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

Actual revenue in 2003-04 exceeds budget as a result of tax increment revenue distributed into this fund being greater than the amount budgeted.

### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY      2004-05 BREAKDOWN BY FINANCING SOURCE



### 2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Housing Fund

BUDGET UNIT: SPH RDA  
FUNCTION: General  
ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Services and Supplies	25,632	4,297,471	4,297,471	429,695	4,727,166
Transfers	224,920	265,190	265,190	(223,389)	41,801
Total Appropriation	250,552	4,562,661	4,562,661	206,306	4,768,967
<b>Departmental Revenue</b>					
Use of Money and Prop	78,200	75,200	75,200	-	75,200
Total Revenue	78,200	75,200	75,200	-	75,200
Operating Transfers In	600,300	557,700	557,700	244,700	802,400
Total Financing Sources	678,500	632,900	632,900	244,700	877,600
Fund Balance		3,929,761	3,929,761	(38,394)	3,891,367

DEPARTMENT: Redevelopment Agency  
FUND: Housing Fund  
BUDGET UNIT: SPH RDA

#### SCHEDULE A

#### MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	4,562,661	632,900	3,929,761
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	4,562,661	632,900	3,929,761
<b>Board Approved Changes to Base Budget</b>	-	206,306	244,700	(38,394)
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	4,768,967	877,600	3,891,367

DEPARTMENT: Redevelopment Agency  
FUND: Housing Fund  
BUDGET UNIT: SPH RDA

#### SCHEDULE B

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Other Professional and Specialized Services Increase of \$280,851 based upon estimated Fund Balance.	-	429,695	-	429,695
<b>**Final Budget Adjustment-Fund Balance</b> Increase of \$148,844 due to a higher than anticipated fund balance.				
2. Intra-Fund Transfers Out Decrease in Transfers out to reimburse the San Sevaire Operating budget unit (SPF RDA) for allocated administrative costs.	-	(223,389)	-	(223,389)
3. Revenue from Operating Transfers In Increase in Housing Tax Increment revenue for the San Sevaire Project Area transferred from the Debt Service Fund.	-	-	244,700	(244,700)
<b>Total</b>	-	206,306	244,700	(38,394)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.





## Debt Service Fund

### DESCRIPTION OF MAJOR SERVICES

This debt service fund was established to account for the accumulation of net tax increment revenue and the payment of long-term debt from general tax increment collection. On January 25, 2000, the Board approved issuance of approximately \$19.7 million in tax allocation bonds. The proceeds from the sale of these bonds are used to finance infrastructure improvements within the San Sevaire Project Area and a senior apartment development.

There is no staffing associated with this budget unit.

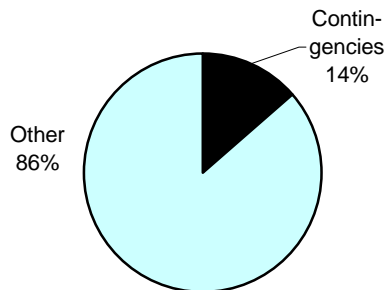
### BUDGET AND WORKLOAD HISTORY

	Actual 2002-03	Budget 2003-04	Actual 2003-04	Final 2004-05
Total Requirements	4,077,862	4,638,620	4,806,360	7,038,225
Departmental Revenue	4,097,360	3,664,296	4,773,904	4,281,000
Fund Balance		974,324		2,757,225

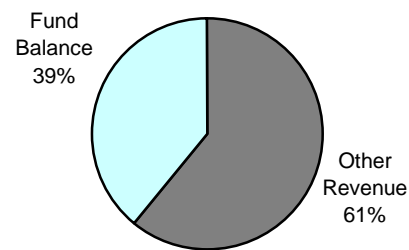
Actual expenditures for 2003-04 are \$167,740 greater than budgeted due to contingencies of \$949,185 not being expensed during the year, a savings in services and supplies of \$12,980, and operating transfers out being greater than budgeted by \$1,129,905, due to the actual tax increment revenue being more than budgeted.

Actual revenue for 2003-04 is \$1,109,608 greater than budgeted due to the actual tax increment revenue being more than budgeted.

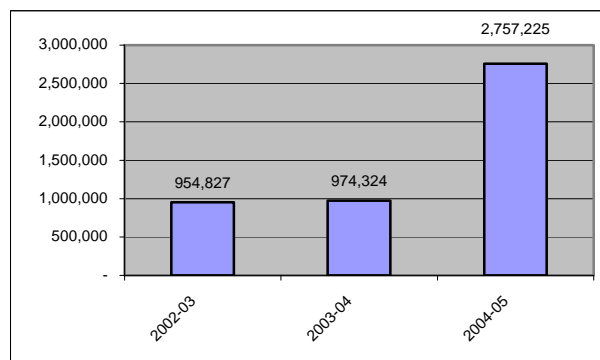
### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2004-05 BREAKDOWN BY FINANCING SOURCE



### 2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Debt Service

BUDGET UNIT: DBR RDA  
FUNCTION: General  
ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Other Charges	1,573,160	1,586,140	1,586,140	3,680	1,589,820
Contingencies	-	949,185	949,185	6,450	955,635
Total Appropriation	1,573,160	2,535,325	2,535,325	10,130	2,545,455
Operating Transfers Out	3,233,200	2,103,295	2,103,295	2,389,475	4,492,770
Total Requirements	4,806,360	4,638,620	4,638,620	2,399,605	7,038,225
<b>Departmental Revenue</b>					
Taxes	4,735,235	3,643,696	3,368,696	897,304	4,266,000
Use of Money and Prop	38,452	20,600	20,600	(5,600)	15,000
State, Fed or Gov't Aid	217	-	-	-	-
Total Revenue	4,773,904	3,664,296	3,389,296	891,704	4,281,000
Fund Balance		974,324	1,249,324	1,507,901	2,757,225

DEPARTMENT: Redevelopment Agency  
FUND: Debt Service  
BUDGET UNIT: DBR RDA

#### SCHEDULE A

#### MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	4,638,620	3,664,296	974,324
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	(275,000)	275,000
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	4,638,620	3,389,296	1,249,324
<b>Board Approved Changes to Base Budget</b>	-	2,399,605	891,704	1,507,901
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	7,038,225	4,281,000	2,757,225



DEPARTMENT: Redevelopment Agency  
 FUND: Debt Service  
 BUDGET UNIT: DBR RDA

## SCHEDULE B

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Other Charges - Debt Service Payments Increase of Debt Service Payments for the 2000 Bonds.	-	3,680	-	3,680
2. Contingences and Reserves Increase in reserves for the 2000 Bonds Debt Service Payment due September 2005.	-	6,450	-	6,450
3. Operating Transfers Out Increase in transfers out of excess proceeds from increment revenue.	-	581,435	-	581,435
4. Tax Revenue Increase in tax increment revenue for the San Sevaire Project Area.	-	-	900,647	(900,647)
5. Revenue from the use of money Decrease in Interest Revenue.	-	-	(5,600)	5,600
6. Tax Revenue/Charges for Current Services Increase in administrative fees charged by the Auditor/Controller for collecting and processing property taxes. This fee is a reduction in revenue.	-	-	(3,343)	3,343
<b>** Final Budget Adjustment-Fund Balance</b> <b>Operating Transfers Out increase due to a higher than anticipated fund balance.</b>	-	<b>1,808,040</b>	-	<b>1,808,040</b>
<b>Total</b>	-	<b>2,399,605</b>	<b>891,704</b>	<b>1,507,901</b>

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## RDA Capital Projects

### DESCRIPTION OF MAJOR SERVICES

This capital projects fund was established to provide separate accountability for infrastructure improvements financed from tax allocation bond proceeds. A complete list of these infrastructure improvements is included in the project's Redevelopment Plan.

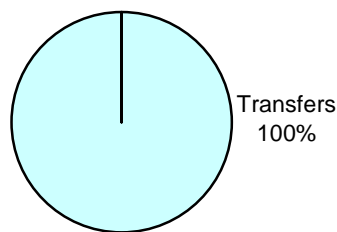
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

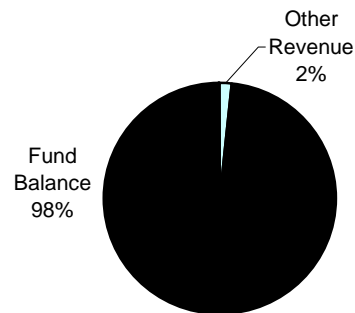
	<b>Actual 2002-03</b>	<b>Budget 2003-04</b>	<b>Actual 2003-04</b>	<b>Final 2004-05</b>
Total Requirements	150,187	7,236,136	3,262,421	4,108,270
Departmental Revenue	223,348	73,350	133,905	74,000
Fund Balance		7,162,786		4,034,270

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

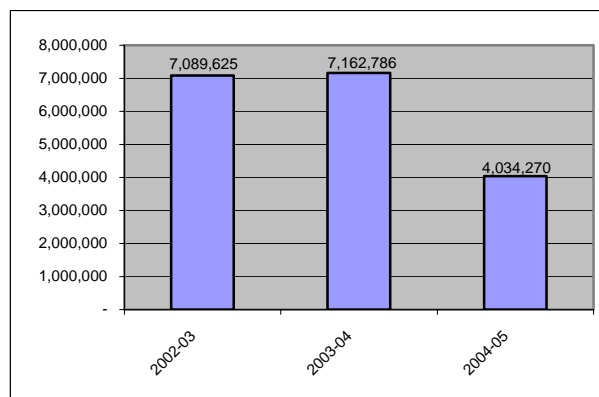
### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2004-05 BREAKDOWN BY FINANCING SOURCE



### 2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: RDA Capital Projects

BUDGET UNIT: SPD RDA  
FUNCTION: General  
ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Services and Supplies	(38,010)	-	-	-	-
Transfers	3,300,431	4,837,000	4,837,000	(1,015,967)	3,821,033
Total Appropriation	3,262,421	4,837,000	4,837,000	(1,015,967)	3,821,033
Operating Transfers Out	-	2,399,136	2,399,136	(2,111,899)	287,237
Total Requirements	3,262,421	7,236,136	7,236,136	(3,127,866)	4,108,270
<b>Departmental Revenue</b>					
Use of Money and Prop	133,905	73,350	73,350	650	74,000
Total Revenue	133,905	73,350	73,350	650	74,000
Fund Balance		7,162,786	7,162,786	(3,128,516)	4,034,270

DEPARTMENT: Redevelopment Agency  
FUND: RDA Capital Projects  
BUDGET UNIT: SPD RDA

#### SCHEDULE A

#### MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	7,236,136	73,350	7,162,786
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	7,236,136	73,350	7,162,786
<b>Board Approved Changes to Base Budget</b>	-	(3,127,866)	650	(3,128,516)
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	4,108,270	74,000	4,034,270

DEPARTMENT: Redevelopment Agency  
FUND: RDA Capital Projects  
BUDGET UNIT: SPD RDA

#### SCHEDULE B

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Intra-Fund Transfers Out	-	500,000	-	500,000
Increase of transfers out to County Fire for project expenditures relating to design and engineering costs for a fire station. Construction of the fire station will be paid for out of bond proceeds if bonds are sold.				
2. Intra-Fund Transfers Out	-	(1,515,967)	-	(1,515,967)
Decrease of transfers out to Transportation and Flood Control for Project Expenditures.				
3. Operating Transfers Out	-	(2,111,899)	-	(2,111,899)
Decrease of \$1,870,979 based upon estimated Fund Balance.				
<b>** Final Budget Adjustment-Fund Balance</b>				
<b>Decrease of \$240,920 due to a lower than anticipated fund balance.</b>				
4. Revenue from the use of money	-	-	650	(650)
Increase in Interest Revenue.				
<b>Total</b>	-	(3,127,866)	650	(3,128,516)

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## RDA Housing Projects

### DESCRIPTION OF MAJOR SERVICES

The RDA Housing Projects will be used to track the expenditures of future RDA housing projects.

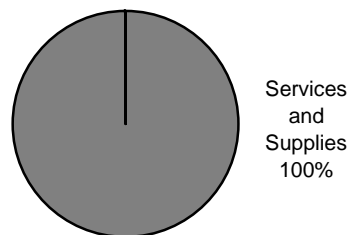
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

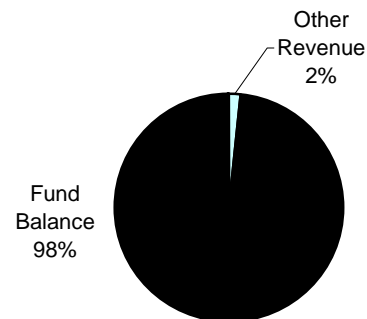
	<b>Actual 2002-03</b>	<b>Budget 2003-04</b>	<b>Actual 2003-04</b>	<b>Final 2004-05</b>
Total Appropriation	-	252,570	-	257,435
Departmental Revenue	7,430	4,350	4,866	4,350
Fund Balance		248,220		253,085

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

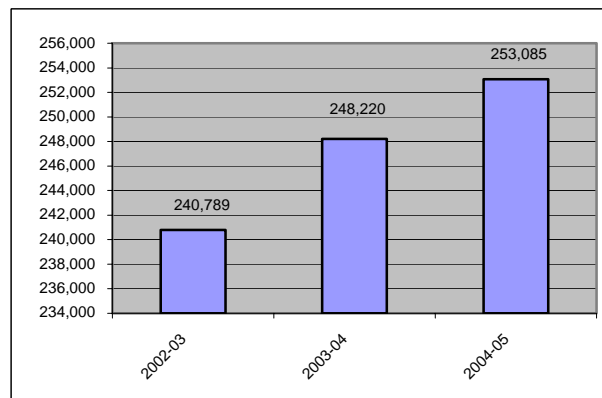
### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2004-05 BREAKDOWN BY FINANCING SOURCE



### 2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies  
 DEPARTMENT: Redevelopment Agency  
 FUND: RDA Housing Projects

BUDGET UNIT: SPE RDA  
 FUNCTION: General  
 ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Services and Supplies	-	252,570	252,570	4,865	257,435
Total Appropriation	-	252,570	252,570	4,865	257,435
<b>Departmental Revenue</b>					
Use of Money and Prop	4,866	4,350	4,350	-	4,350
Total Revenue	4,866	4,350	4,350	-	4,350
Fund Balance		248,220	248,220	4,865	253,085

DEPARTMENT: Redevelopment Agency  
 FUND: RDA Housing Projects  
 BUDGET UNIT: SPE RDA

#### SCHEDULE A

#### MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	252,570	4,350	248,220
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	252,570	4,350	248,220
<b>Board Approved Changes to Base Budget</b>	-	4,865	-	4,865
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	257,435	4,350	253,085

DEPARTMENT: Redevelopment Agency  
 FUND: RDA Housing Projects  
 BUDGET UNIT: SPE RDA

#### SCHEDULE B

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Other Professional and Specialized Services Increase of \$4,300 based upon estimated Fund Balance.	-	4,865	-	4,865
<b>** Final Budget Adjustment-Fund Balance</b> Increase of \$565 due to a higher than anticipated fund balance.				
<b>Total</b>	-	4,865	-	4,865

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Victor Valley Economic Development Authority - VVEDA

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the county's administrative and operational costs related to the reuse of the former George Air Force Base. While the City of Victorville administers the program under a joint powers agreement, the county receives a portion of the tax increment generated in the redevelopment area, which must be expended on programs within the unincorporated portion of the project area.

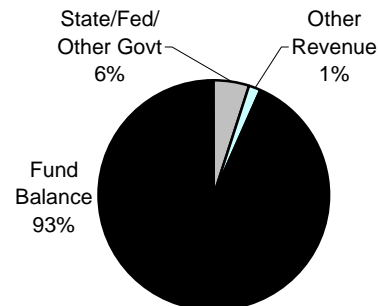
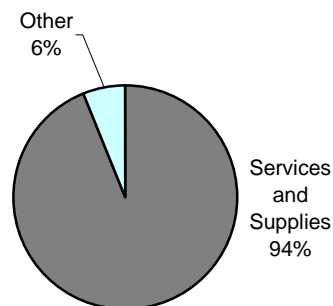
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

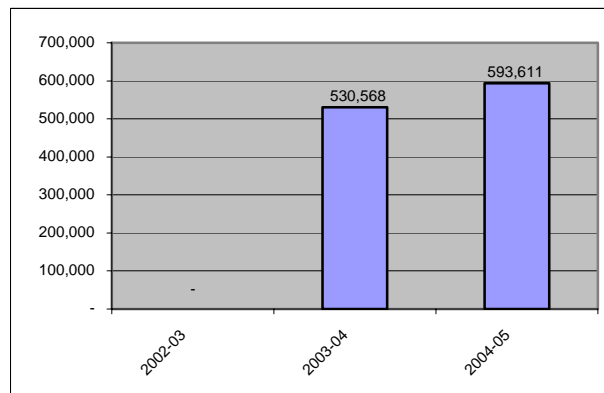
	<b>Actual 2002-03</b>	<b>Budget 2003-04</b>	<b>Actual 2003-04</b>	<b>Final 2004-05</b>
Total Appropriation	215,886	704,983	75,144	636,611
Departmental Revenue	172,179	174,415	100,597	43,000
Fund Balance		530,568		593,611

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY      2004-05 BREAKDOWN BY FINANCING SOURCE



### 2004-05 FUND BALANCE TREND CHART





GROUP: Other Agencies  
 DEPARTMENT: Redevelopment Agency  
 FUND: VVEDA

BUDGET UNIT: MPV 644  
 FUNCTION: General  
 ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Services and Supplies	22,500	674,750	674,750	(76,754)	597,996
Other Charges	6,825	10,400	10,400	-	10,400
Transfers	45,819	19,833	19,833	8,382	28,215
Total Appropriation	75,144	704,983	704,983	(68,372)	636,611
<b>Departmental Revenue</b>					
Use of Money and Prop	15,979	11,215	11,215	785	12,000
State, Fed or Gov't Aid	84,618	163,200	163,200	(132,200)	31,000
Total Revenue	100,597	174,415	174,415	(131,415)	43,000
Fund Balance		530,568	530,568	63,043	593,611

DEPARTMENT: Redevelopment Agency  
 FUND: VVEDA  
 BUDGET UNIT: MPV 644

SCHEDULE A

MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	704,983	174,415	530,568
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	704,983	174,415	530,568
<b>Board Approved Changes to Base Budget</b>	-	(68,372)	(131,415)	63,043
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	636,611	43,000	593,611



DEPARTMENT: Redevelopment Agency  
 FUND: VVEDA  
 BUDGET UNIT: MPV 644

## SCHEDULE B

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Other Professional and Specialized Services Decrease of \$156,643 based upon estimated Fund Balance.	-	(76,754)	-	(76,754)
<b>**Final Budget Adjustment-Fund Balance Increase of \$79,889 due to a higher than anticipated fund balance.</b>				
2. Intra-Fund Transfers Out Increase in Transfers out to reimburse San Sevaime Operating budget unit (SPF RDA) for allocated Administrative costs.	-	8,382	-	8,382
3. Revenue from the Use of Money Increase in interest revenue.	-	-	785	(785)
4. Revenue from other Governmental Agencies Decrease of Housing Increment received from the City of Victorville for the VVEDA project area.	-	-	(132,200)	132,200
<b>Total</b>	<b>-</b>	<b>(68,372)</b>	<b>(131,415)</b>	<b>63,043</b>

**\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.**



## VVEDA Housing

### DESCRIPTION OF MAJOR SERVICES

This budget unit accounts for the county's administrative and operational costs related to housing set aside fund generated through the redevelopment of the George Air Force Base. While the City of Victorville administers the general program under a joint powers agreement, the county receives a portion of the tax increment generated in the redevelopment area, of which 20% is set aside for affordable housing. These funds may be expended in any unincorporated county area.

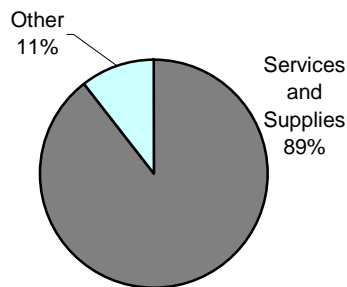
There is no staffing associated with this budget unit.

### BUDGET AND WORKLOAD HISTORY

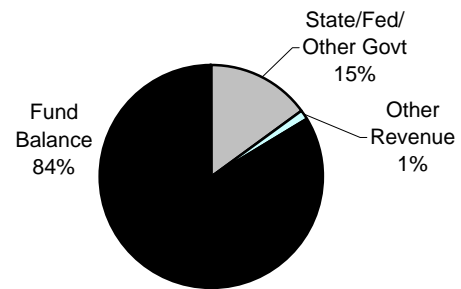
	<b>Actual 2002-03</b>	<b>Budget 2003-04</b>	<b>Actual 2003-04</b>	<b>Final 2004-05</b>
Total Appropriation	1,665	253,541	15,473	293,172
Departmental Revenue	211,602	43,604	80,463	48,000
Fund Balance		209,937		245,172

In accordance with Section 29009 of the State Government Code, the entire unreserved fund balance must be appropriated each year. Accordingly, actual expenditures in this fund are typically less than budgeted. The amount not expended is carried over to the subsequent year's budget.

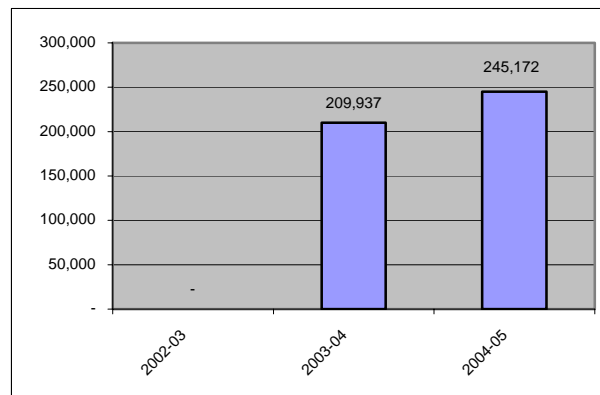
### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2004-05 BREAKDOWN BY FINANCING SOURCE



### 2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: VVEDA - Housing

BUDGET UNIT: MPW 644  
FUNCTION: General  
ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Services and Supplies	8,000	231,108	231,108	31,249	262,357
Other Charges	1,707	2,600	2,600	-	2,600
Transfers	5,766	19,833	19,833	8,382	28,215
Total Appropriation	15,473	253,541	253,541	39,631	293,172
<b>Departmental Revenue</b>					
Use of Money and Prop	4,482	2,804	2,804	1,196	4,000
State, Fed or Gov't Aid	75,981	40,800	40,800	3,200	44,000
Total Revenue	80,463	43,604	43,604	4,396	48,000
Fund Balance		209,937	209,937	35,235	245,172

DEPARTMENT: Redevelopment Agency  
FUND: VVEDA - Housing  
BUDGET UNIT: MPW 644

#### SCHEDULE A

#### MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	253,541	43,604	209,937
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	253,541	43,604	209,937
<b>Board Approved Changes to Base Budget</b>	-	39,631	4,396	35,235
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	293,172	48,000	245,172

DEPARTMENT: Redevelopment Agency  
FUND: VVEDA - Housing  
BUDGET UNIT: MPW 644

#### SCHEDULE B

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Other Professional and Specialized Services Increase in Consulting Costs for the project area.	-	13,468	-	13,468
2. Intra-Fund Transfers Out Increase in Transfers out to reimburse San Sevaine Operating budget unit (SPF RDA) for allocated administrative costs.	-	8,382	-	8,382
3. Revenue from the Use of Money Increase in interest revenue.	-	-	1,196	(1,196)
4. Revenue from other Governmental Agencies Increase of Housing Increment received from the City of Victorville for the VVEDA project area.	-	-	3,200	(3,200)
<b>** Final Budget Adjustment-Fund Balance</b> Services and Supplies increase due to a higher than anticipated fund balance.	-	17,781	-	17,781
<b>Total</b>	-	39,631	4,396	35,235

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Cedar Glen Operating Fund

### DESCRIPTION OF MAJOR SERVICES

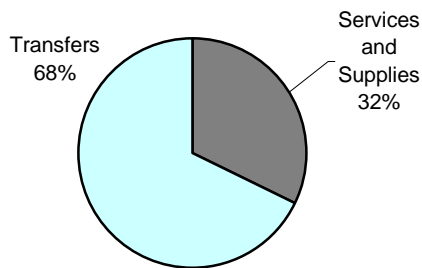
This budget unit is being established to account for the administration and general operations of the Cedar Glen Disaster Redevelopment Project Area. Funding is from 80% of the tax increment generated within the Project Area and other funds that may be obtained for the Project Area. Initial plan preparation expenses were funded through a \$75,000 loan from the San Sevaire Redevelopment Project Area.

There is no staffing associated with this budget unit.

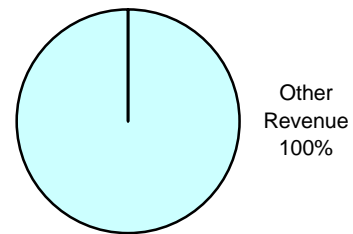
### BUDGET HISTORY

	<b>Actual 2002-03</b>	<b>Budget 2003-04</b>	<b>Actual 2003-04</b>	<b>Final 2004-05</b>
Total Appropriation	-	-	28,576	192,528
Departmental Revenue	-	-	75,226	145,878
Fund Balance		-		46,650

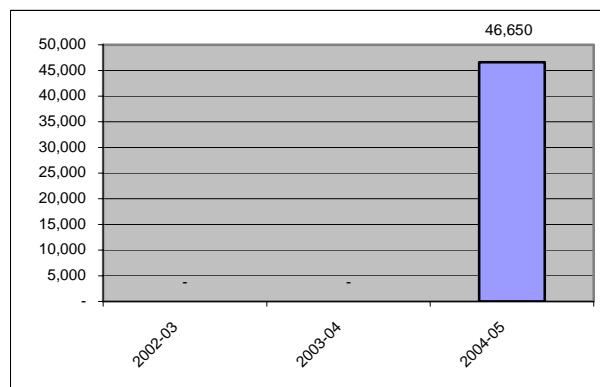
### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2004-05 BREAKDOWN BY FINANCING SOURCE



### 2004-05 FUND BALANCE TREND CHART



GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Cedar Glen RDA Operating Fund

BUDGET UNIT: SPK CED  
FUNCTION: General  
ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Services and Supplies	2,787	-	15,250	46,650	61,900
Transfers	25,789	-	-	130,628	130,628
Total Appropriation	28,576	-	15,250	177,278	192,528
<b>Departmental Revenue</b>					
Taxes	-	-	-	20,000	20,000
Use of Money and Prop	226	-	-	-	-
Total Revenue	226	-	-	20,000	20,000
Operating Transfers In	75,000	-	-	125,878	125,878
Total Financing Sources	75,226	-	-	145,878	145,878
Fund Balance		-	15,250	31,400	46,650

DEPARTMENT: Redevelopment Agency  
FUND: Cedar Glen RDA Operating Fund  
BUDGET UNIT: SPK CED

#### SCHEDULE A

#### MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	-	-	-
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	15,250	-	15,250
<b>Subtotal</b>	-	15,250	-	15,250
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	15,250	-	15,250
<b>Board Approved Changes to Base Budget</b>	-	177,278	145,878	31,400
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	192,528	145,878	46,650

DEPARTMENT: Redevelopment Agency  
FUND: Cedar Glen RDA Operating Fund  
BUDGET UNIT: SPK CED

#### SCHEDULE B

#### BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Program Adjustment	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Intra-Fund Transfers Out	-	130,628	-	130,628
Increase in Transfers out to reimburse San Sevaine Operating budget unit (SPF RDA) for allocated Administrative costs.				
2. Tax Revenue	-	-	20,000	(20,000)
Estimated Incremental Tax Revenue for the Cedar Glen Area.				
3. Operating Transfers in	-	-	125,878	(125,878)
Increase in transfers in from San Sevaine Operating budget unit (SPF RDA) to fund operating costs for the Cedar Glen Redevelopment Project Area.				
This amount will be repaid to the San Sevaine Operating budget unit as tax increment revenue is available.				
<b>** Final Budget Adjustment-Fund Balance</b>	-	46,650	-	46,650
Services and Supplies increase due to a higher than anticipated fund balance.				
<b>Total</b>	-	177,278	145,878	31,400

\*\* Final Budget Adjustments were approved by the Board after the proposed budget was submitted.



## Cedar Glen Housing Fund

### DESCRIPTION OF MAJOR SERVICES

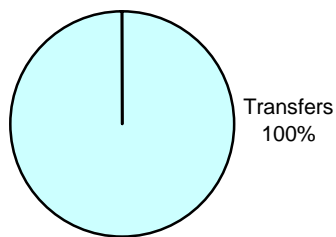
This budget unit was established to account for the county's administrative and operational costs related to the housing set aside fund generated in the Cedar Glen Disaster Redevelopment Project Area. Twenty percent of the tax increment and other funds generated in the redevelopment area are set aside for affordable housing. These funds may be expended in any unincorporated county area.

There is no staffing associated with this budget unit.

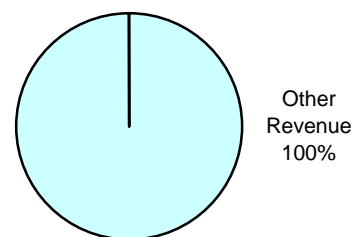
### BUDGET AND WORKLOAD HISTORY

	Actual 2002-03	Budget 2003-04	Actual 2003-04	Final 2004-05
Total Appropriation	-	-	-	54,341
Departmental Revenue	-	-	-	54,341
Fund Balance		-		-

### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2004-05 BREAKDOWN BY FINANCING SOURCE



**GROUP:** Other Agencies  
**DEPARTMENT:** Redevelopment Agency  
**FUND:** Cedar Glen RDA Housing Fund

**BUDGET UNIT:** SPL CED  
**FUNCTION:** General  
**ACTIVITY:** Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b><u>Appropriation</u></b>					
Transfers	-	-	-	54,341	54,341
Total Appropriation	-	-	-	54,341	54,341
<b><u>Departmental Revenue</u></b>					
Taxes	-	-	-	5,000	5,000
Total Revenue	-	-	-	5,000	5,000
Operating Transfers In	-	-	-	49,341	49,341
Total Financing Sources	-	-	-	54,341	54,341
Fund Balance		-	-	-	-



DEPARTMENT: Redevelopment Agency  
 FUND: Cedar Glen RDA Housing Fund  
 BUDGET UNIT: SPL CED

## SCHEDULE A

## MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	-	-	-
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	-	-	-
<b>Board Approved Changes to Base Budget</b>	-	54,341	54,341	-
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	54,341	54,341	-

DEPARTMENT: Redevelopment Agency  
 FUND: Cedar Glen RDA Housing Fund  
 BUDGET UNIT: SPL CED

## SCHEDULE B

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Intra-Fund Transfers Out Increase in Transfers out to reimburse San Sevaime Operating budget unit (SPF RDA) for allocated Administrative costs.	-	54,341	-	54,341
2. Tax Revenue Estimated Incremental Tax Revenue for the Cedar Glen Area Housing set aside.	-	-	5,000	(5,000)
3. Operating Transfers in Increase in transfers in from San Sevaime Operating budget unit (SPF RDA) to fund operating costs for the Cedar Glen Redevelopment Project Area. This amount will be repaid to the San Sevaime Operating budget unit as tax increment revenue is available.	-	-	49,341	(49,341)
<b>Total</b>	-	54,341	54,341	-





## Mission Boulevard Housing Fund

### DESCRIPTION OF MAJOR SERVICES

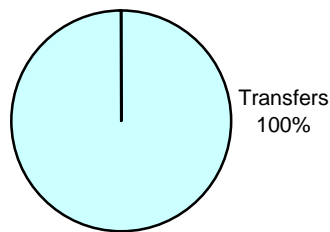
This budget unit is being established to account for the county's administrative and operational costs related to the housing set aside fund generated through the unincorporated areas of the Mission Boulevard Joint Redevelopment Project Area. While the City of Montclair administers the general program under a Cooperation and Implementation Agreement, the county is responsible for administering its housing fund.

There is no staffing associated with this budget unit.

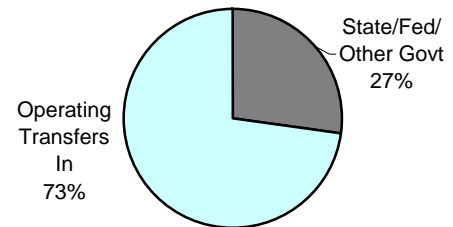
### BUDGET AND WORKLOAD HISTORY

	Actual 2002-03	Budget 2003-04	Actual 2003-04	Final 2004-05
Total Appropriation	-	-	-	7,315
Departmental Revenue	-	-	-	7,315
Fund Balance		-		-

### 2004-05 BREAKDOWN BY EXPENDITURE AUTHORITY



### 2004-05 BREAKDOWN BY FINANCING SOURCE



### 2004-05 STAFFING TREND CHART

GROUP: Other Agencies  
DEPARTMENT: Redevelopment Agency  
FUND: Mission Blvd RDA Housing Fund

### 2004-05 FUND BALANCE TREND CHART

BUDGET UNIT: SPM MIS  
FUNCTION: General  
ACTIVITY: Other General

	2003-04 Actuals	2003-04 Approved Budget	2004-05 Board Approved Base Budget	2004-05 Board Approved Changes to Base Budget	2004-05 Final Budget
<b>Appropriation</b>					
Transfers	-	-	-	7,315	7,315
Total Appropriation	-	-	-	7,315	7,315
<b>Departmental Revenue</b>					
State, Fed or Gov't Aid	-	-	-	2,000	2,000
Total Revenue	-	-	-	2,000	2,000
Operating Transfers In	-	-	-	5,315	5,315
Total Financing Sources	-	-	-	7,315	7,315
Fund Balance		-	-	-	-



DEPARTMENT: Redevelopment Agency  
 FUND: Mission Blvd RDA Housing Fund  
 BUDGET UNIT: SPM MIS

## SCHEDULE A

## MAJOR CHANGES TO THE BUDGET

	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
<b>2003-04 FINAL BUDGET</b>	-	-	-	-
<b>Cost to Maintain Current Program Services</b>				
Salaries and Benefits Adjustments	-	-	-	-
Internal Service Fund Adjustments	-	-	-	-
Prop 172	-	-	-	-
Other Required Adjustments	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Board Approved Adjustments During 2003-04</b>				
30% Spend Down Plan	-	-	-	-
Mid-Year Board Items	-	-	-	-
<b>Subtotal</b>	-	-	-	-
<b>Impacts Due to State Budget Cuts</b>	-	-	-	-
<b>TOTAL BOARD APPROVED BASE BUDGET</b>	-	-	-	-
<b>Board Approved Changes to Base Budget</b>	-	7,315	7,315	-
<b>TOTAL 2004-05 FINAL BUDGET</b>	-	7,315	7,315	-

DEPARTMENT: Redevelopment Agency  
 FUND: Mission Blvd RDA Housing Fund  
 BUDGET UNIT: SPM MIS

## SCHEDULE B

## BOARD APPROVED CHANGES TO BASE BUDGET

Brief Description of Board Approved Changes	Budgeted Staffing	Appropriation	Departmental Revenue	Fund Balance
1. Intra-Fund Transfers Out Increase in Transfers out to reimburse San Sevaime Operating budget unit (SPF RDA) for allocated Administrative costs.	-	7,315	-	7,315
2. Revenue from other Governmental Agencies Increase in Housing Tax Increment revenue from the City of Montclair for the Mission Blvd Project Area.	-	-	2,000	(2,000)
3. Operating Transfers in Increase in transfers in from San Sevaime Operating budget unit (SPF RDA) to fund operating costs for the Mission Blvd Redevelopment Project Area. This amount will be repaid to the San Sevaime Operating budget unit as tax increment revenue is available.	-	-	5,315	(5,315)
<b>Total</b>	-	7,315	7,315	-

